

DORCHESTER 2050: WHAT CAN WE LEARN FROM OTHER LONG- TERM VISIONS?

Professor Tim Dixon
(School of the Built
Environment,
University of Reading)



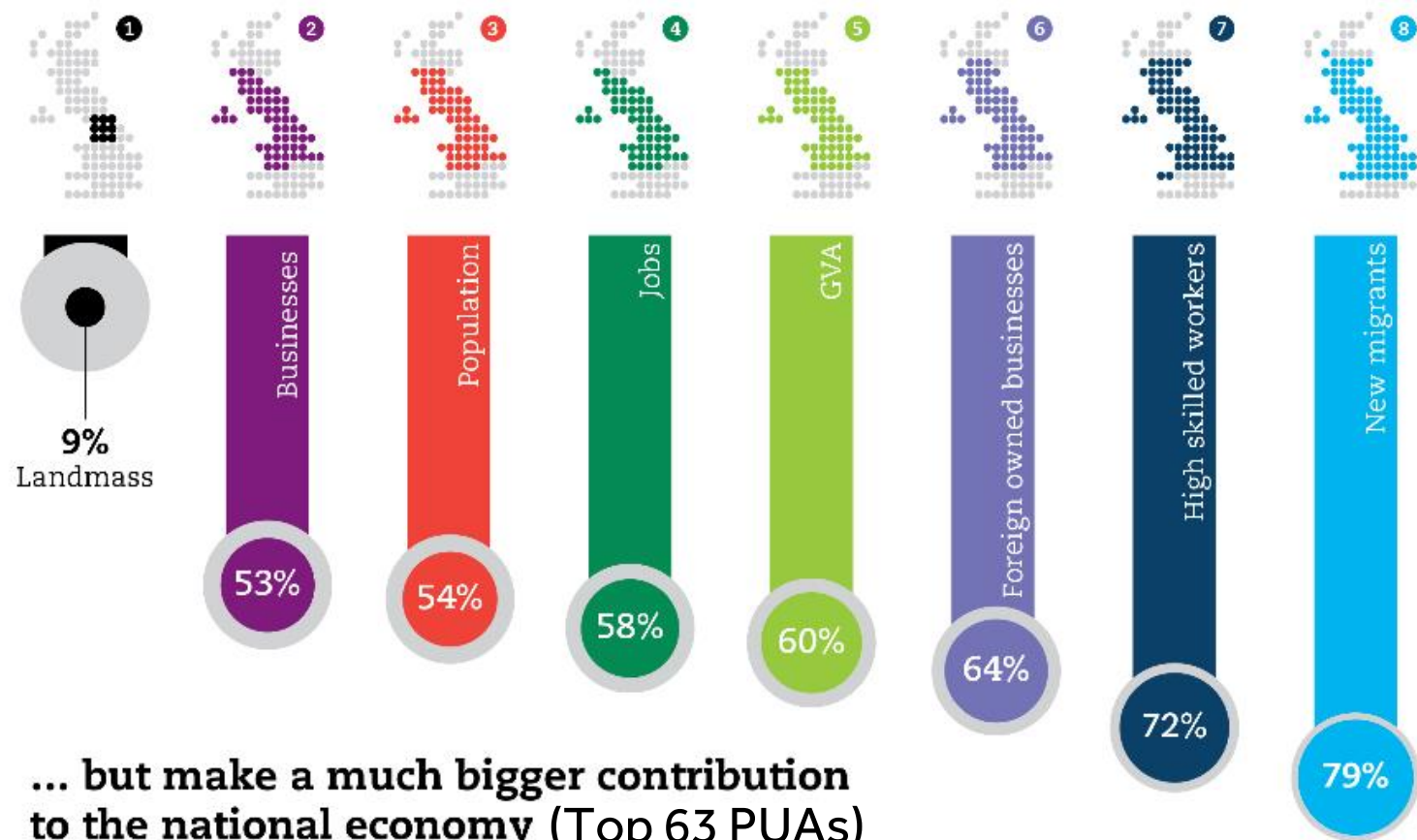




- 70% of global carbon emissions
- 75% of global energy consumption
- 2050: 66% global population

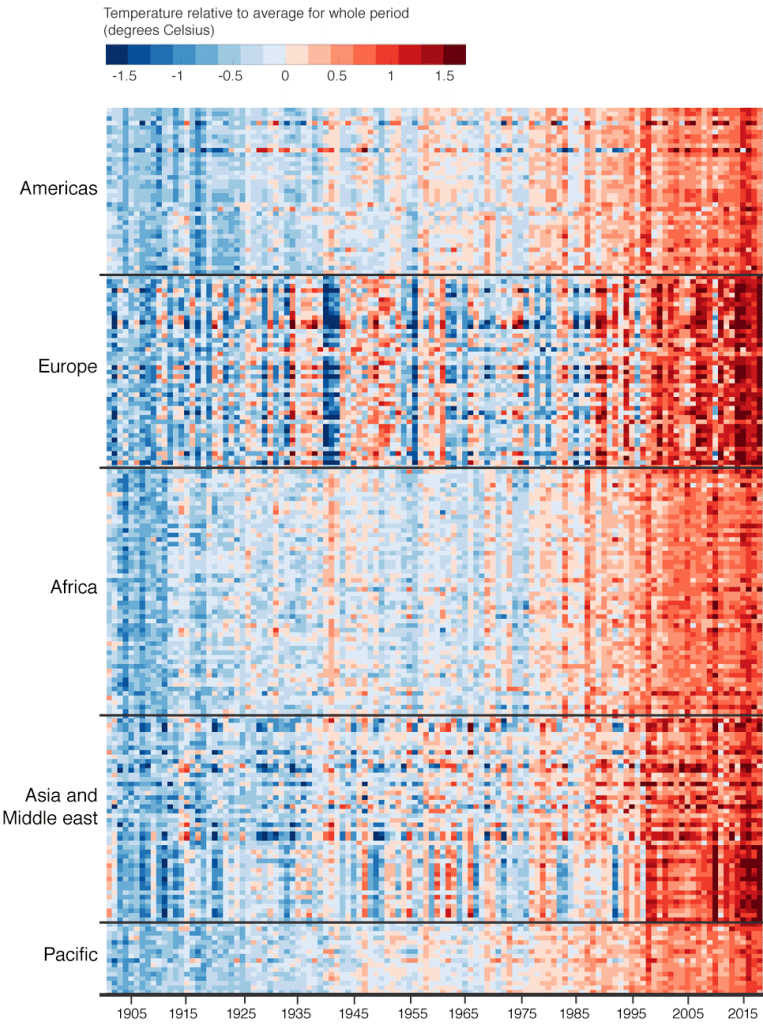


WHY ARE CITIES IMPORTANT?



Source GOS/ Centre for Cities, 2014

Temperature changes around the world (1901-2018)



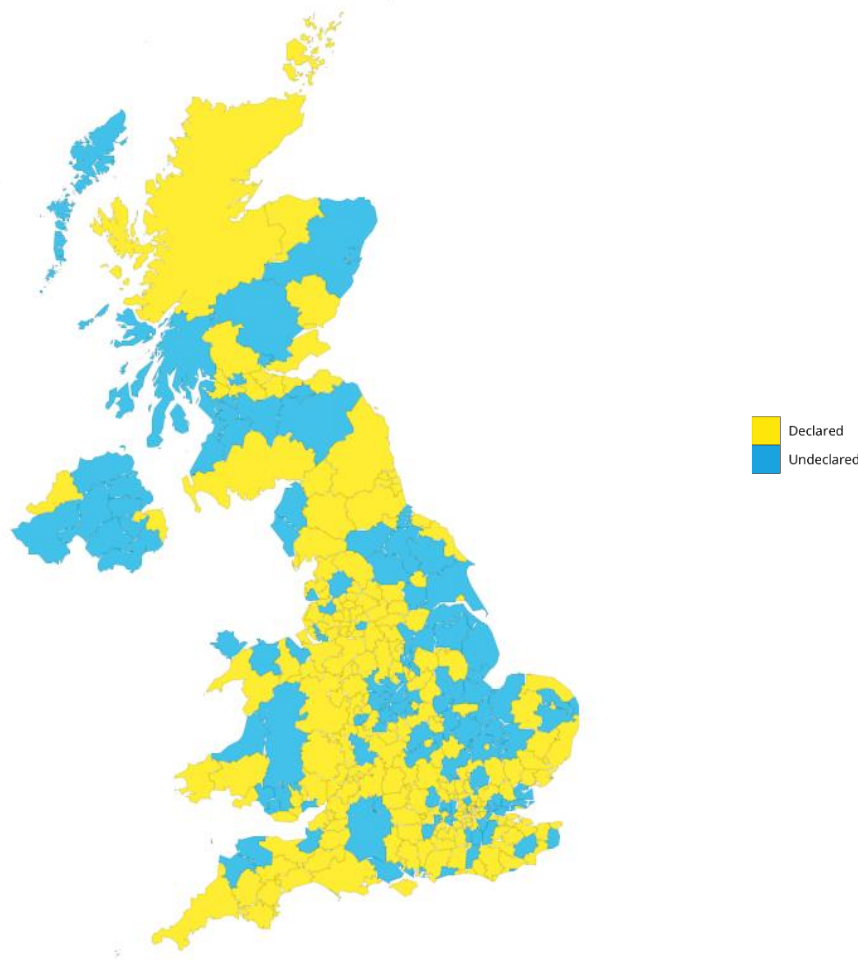
Source: Ed Hawkins/Reading University

BBC

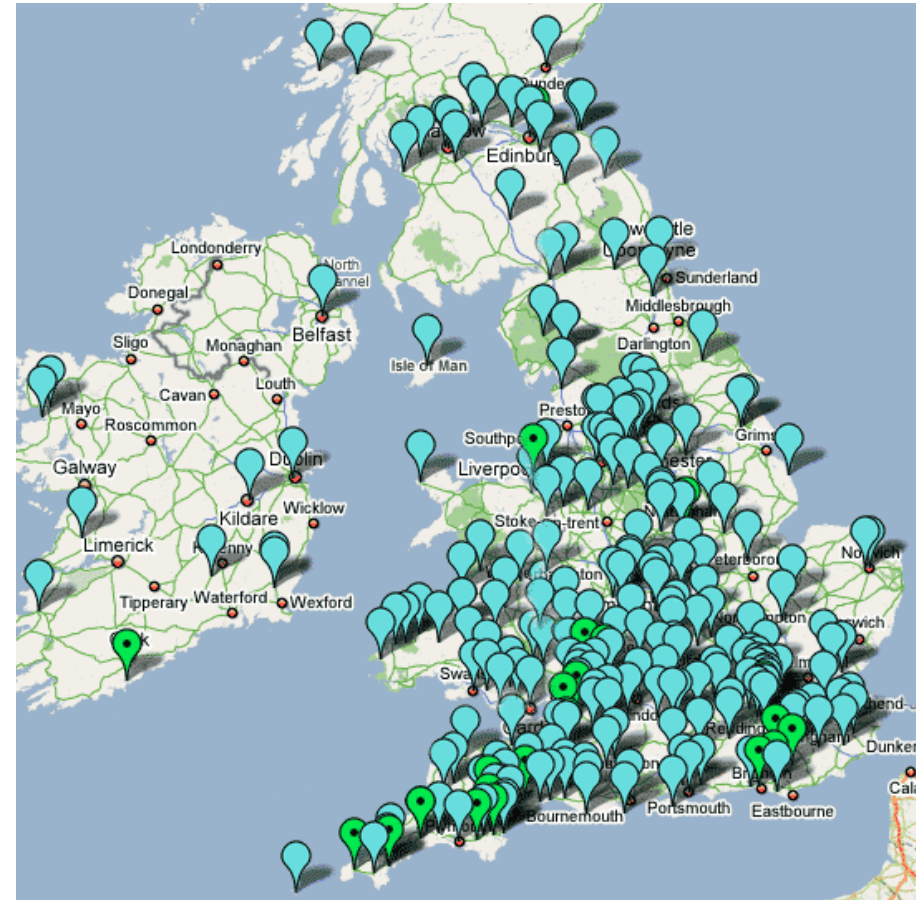


CLIMATE EMERGENCIES & TRANSITION TOWNS

UK councils declaring a climate emergency
(as at October 2019)



Transition towns







1970s



Today

WHY DO WE NEED CITY VISIONS?

- Sense of purpose
- Vitality and belief systems
- What sort of future do we want?
- Promote discussion and debate
- Mobilise resources around desired future

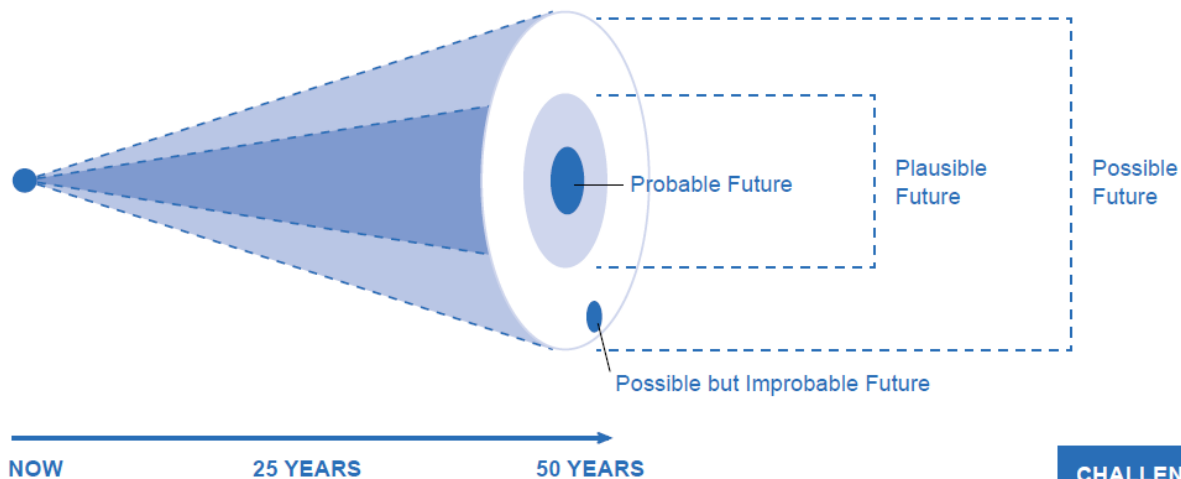


URBAN (CITY) FORESIGHT

“City foresight is the science of thinking about the future of cities. It draws on diverse methods to give decision-makers comprehensive evidence about anticipated and possible future change...”

(Source: p7, GoS(2016): *City Foresight*)

Two current challenges in long-term thinking about UK city futures



CHALLENGE 1

Future beyond 25 years rarely considered for city planning

CHALLENGE 2

Non-probable, non-business-as-usual infrequently considered in city futures

BENEFITS AND OUTCOMES OF CITY VISIONING PROCESS

TANGIBLE OUTCOMES



Novel ideas



Insights into policy interrelationships



Compelling narratives to use in city branding



Early identification of risk

HIDDEN OUTCOMES



New relationships and trust



Greater buy-in for future decisions



External confidence in long-term prospects



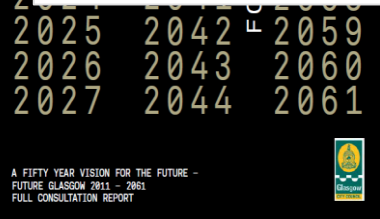
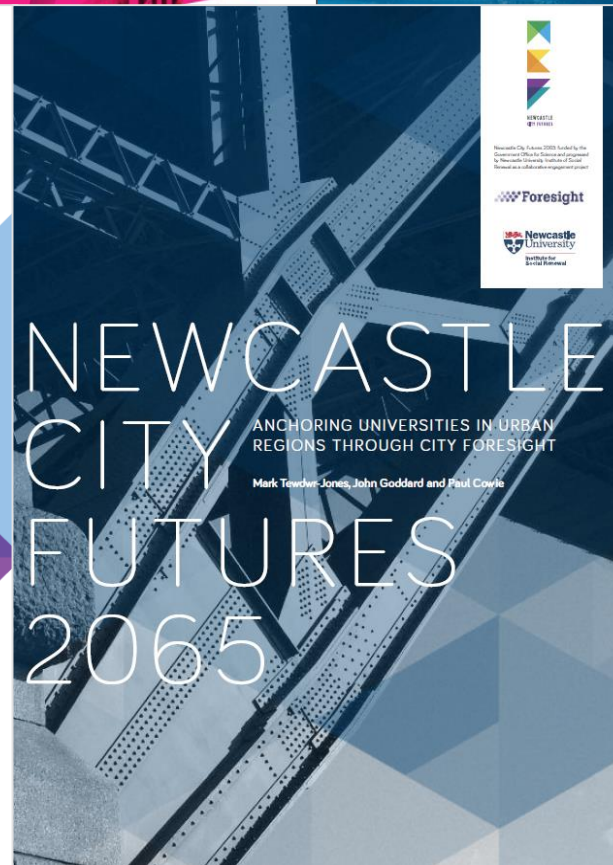
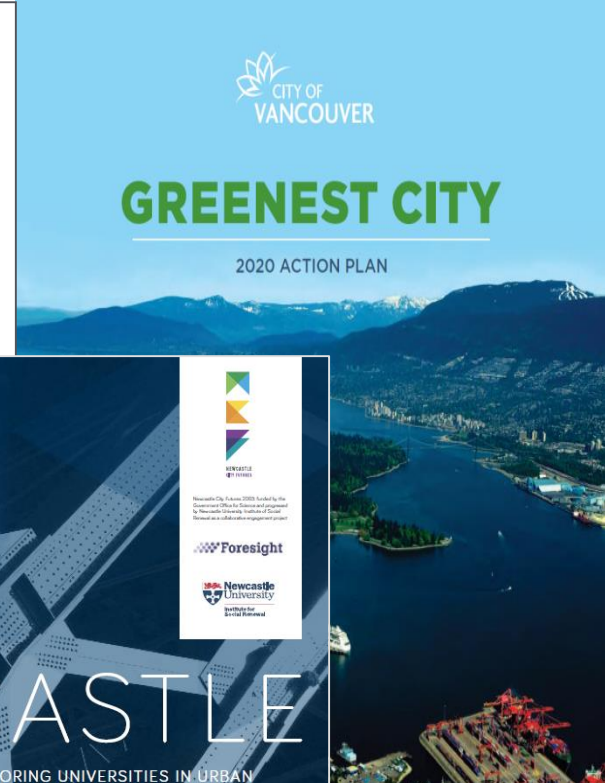
Facilitated learning

WHAT MAKES A SUCCESSFUL CITY VISION?

- Vision, strategy and action
- Integrated approach to climate change, energy, economy, transport/mobility and people
- Participatory and inclusive
- Analytically sound
- Politically viable

BRISTOL

ONE



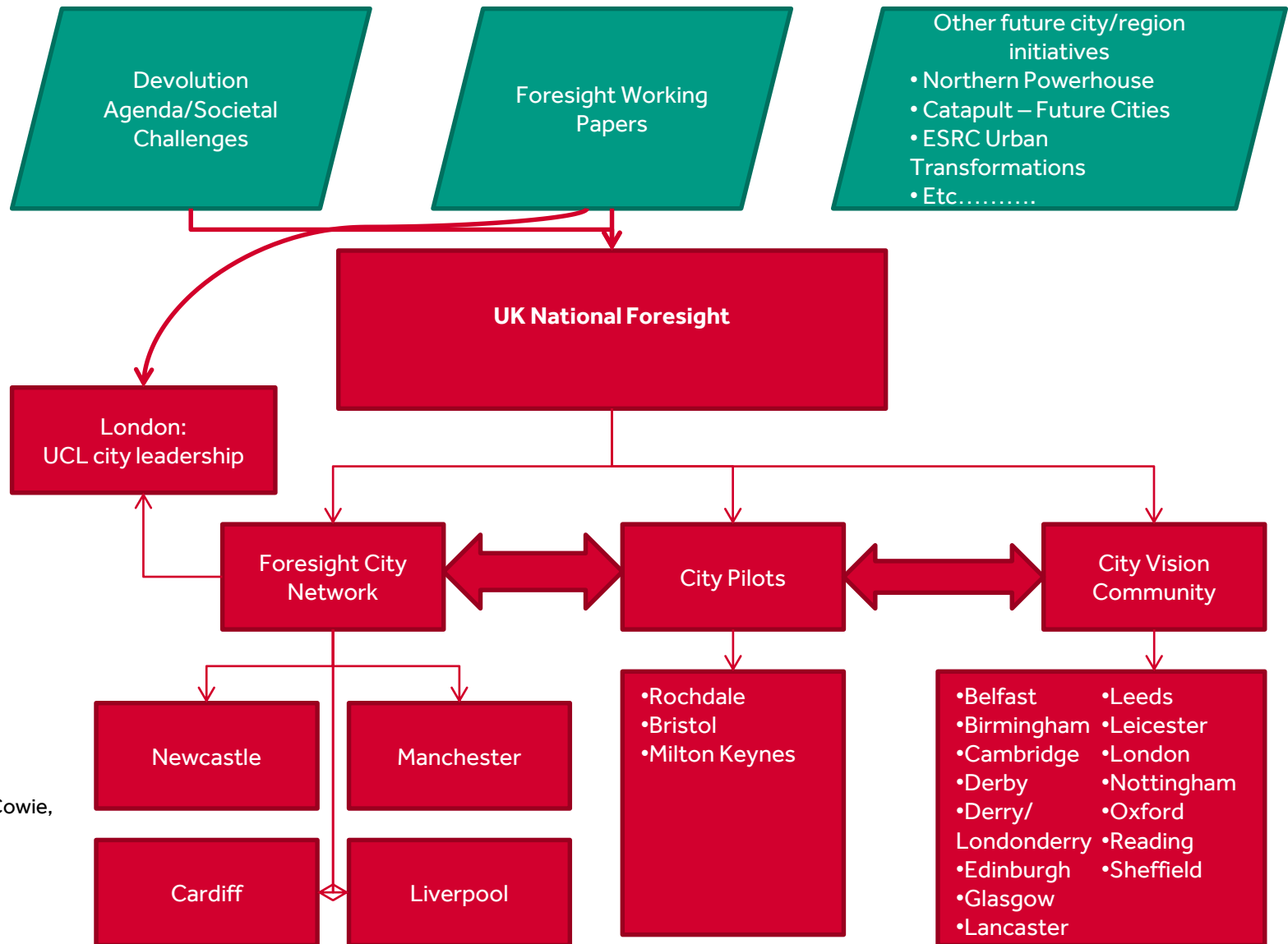
‘LOCAL’ EXAMPLES OF CITY VISIONS

- Reading 2050
- Oxford 2050
- Basingstoke Horizon 2050
- Windsor 2030



UK Government GOS Future of Cities Foresight Programme (2013-2016)

(<https://www.gov.uk/government/collections/future-of-cities>)



Slide: Courtesy of Paul Cowie,
University of Newcastle

‘QUADRUPLE HELIX’

“...where government, industry, academia and civil participants work together to co-create the future and drive structural changes far beyond the scope of what any one organization or person could do alone.

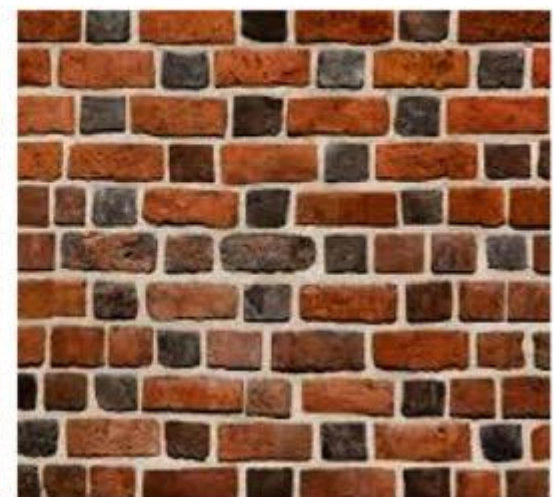
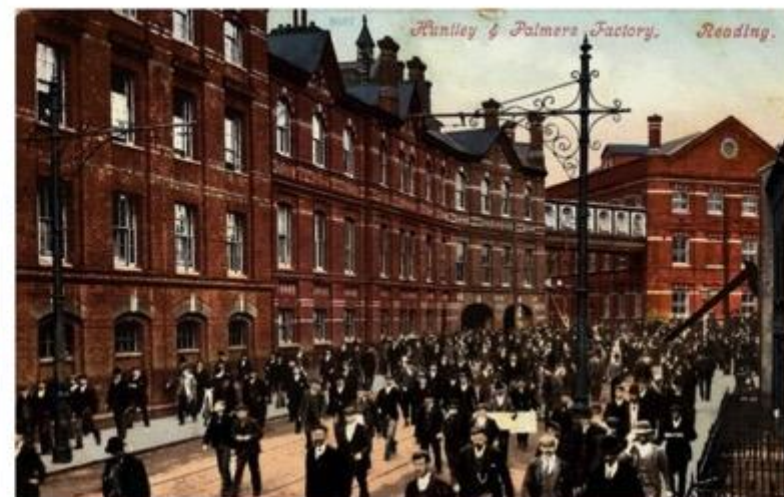
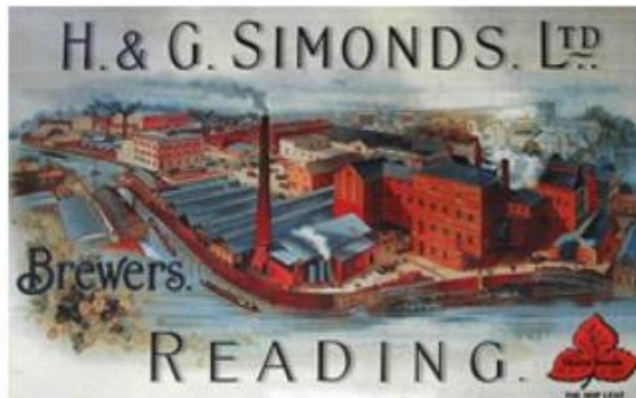
This model encompasses also user-oriented innovation models to take full advantage of ideas' cross-fertilisation leading to experimentation and prototyping in real world setting.” (EU, 2018)

(<https://ec.europa.eu/digital-single-market/en/open-innovation-20>)



SMART AND SUSTAINABLE READING 2050

- Started in 2013
- Builds on previous work (Reading 2020 and 2030 visions)
- Environment, economy and lifestyle
 - How could Reading be smart and sustainable?
 - What would low carbon living look like?
- Physical infrastructure, growth and development
 - What will be the key urban growth areas?
 - What are Reading's key infrastructure requirements?
- Partners: Barton Willmore, University of Reading, Reading UK
- BIS Future Cities Foresight Programme (2065 City Visions)



BEER, BISCUITS, BRICKS & BULBS?

1960s and 1970s



TODAY...AND THE FUTURE?



READING TODAY

Reading is a city with so much to offer.

INVESTORS AGREE.
YOUNG PROFESSIONALS
WORKING HERE AGREE.
THE COMMUNITY AGREES.

No. 1 in the UK for the
% of people in the labour
market in employment.

Centre for cities City Monitor 2014

2nd (only to London) for the
concentration of SMEs.

Centre for Cities Small Business Monitor 2014.

8th best European micro
city for quality of life, based
on health, labour force and
income.

FDI European Cities a& Regions for the Future (2014)

10th most attractive European City for
foreign investment, behind only London and
Cambridge.

FDI European Cities & Regions for the Future (2014)



20% of University of Reading graduates remain
in the Reading area after graduation.

Reading UK CIC

5th highest start up rate in the UK and is in the
top 10 for patents granted.

Centre for Cities

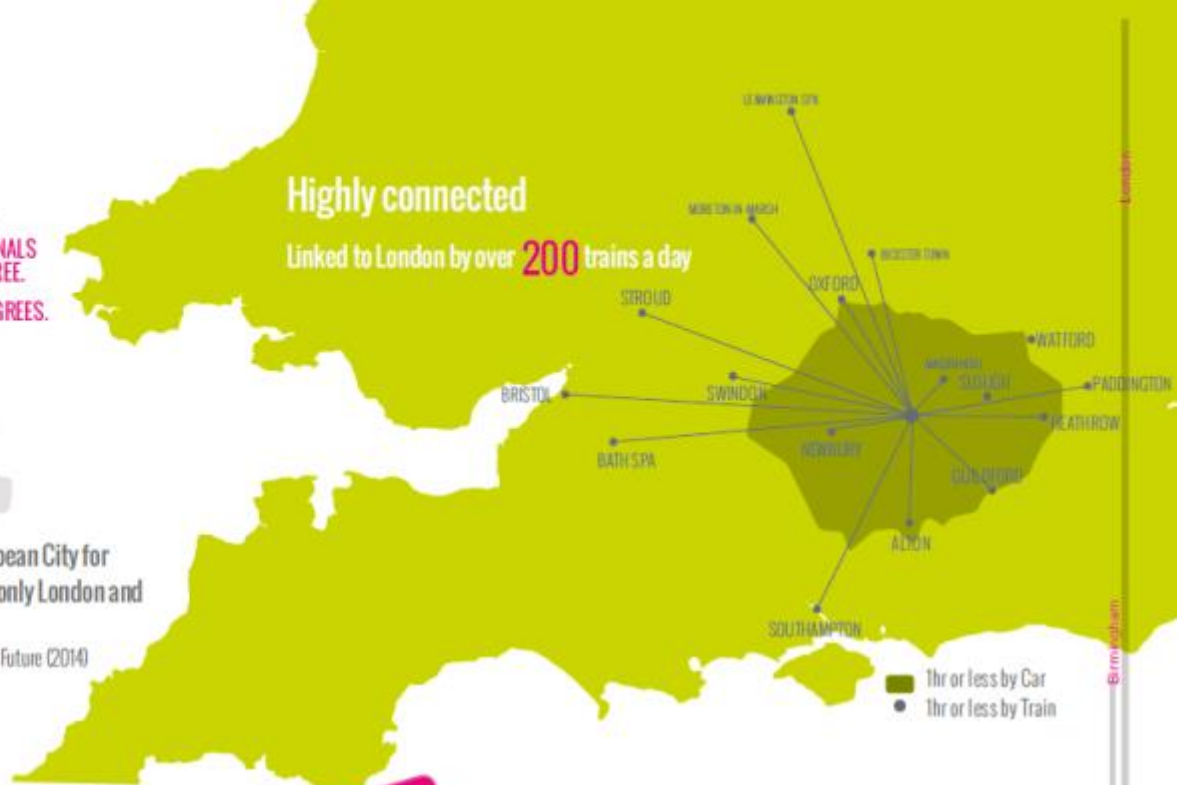


2nd most dynamic economy after Cambridge.

Grant Thornton's 'Where growth happens' report

Highly connected

Linked to London by over **200** trains a day



150 languages are
spoken across the Borough
demonstrating the town's rich
cultural diversity.
Reading Borough Council, 2010



Reading: Urban Challenges

- **Challenges (including)? – focus on medium term challenges**
 - Economic growth
 - Resilience and prosperity
 - Transport/infrastructure
 - Housing/population growth
 - ‘Narrowing the gaps’
 - Urban design and culture/heritage (Reading 2030 Culture and Heritage Strategy)
 - Moving to zero carbon by 2030 in context of climate change (Reading Climate Change Strategy)



READING (GREATER READING)

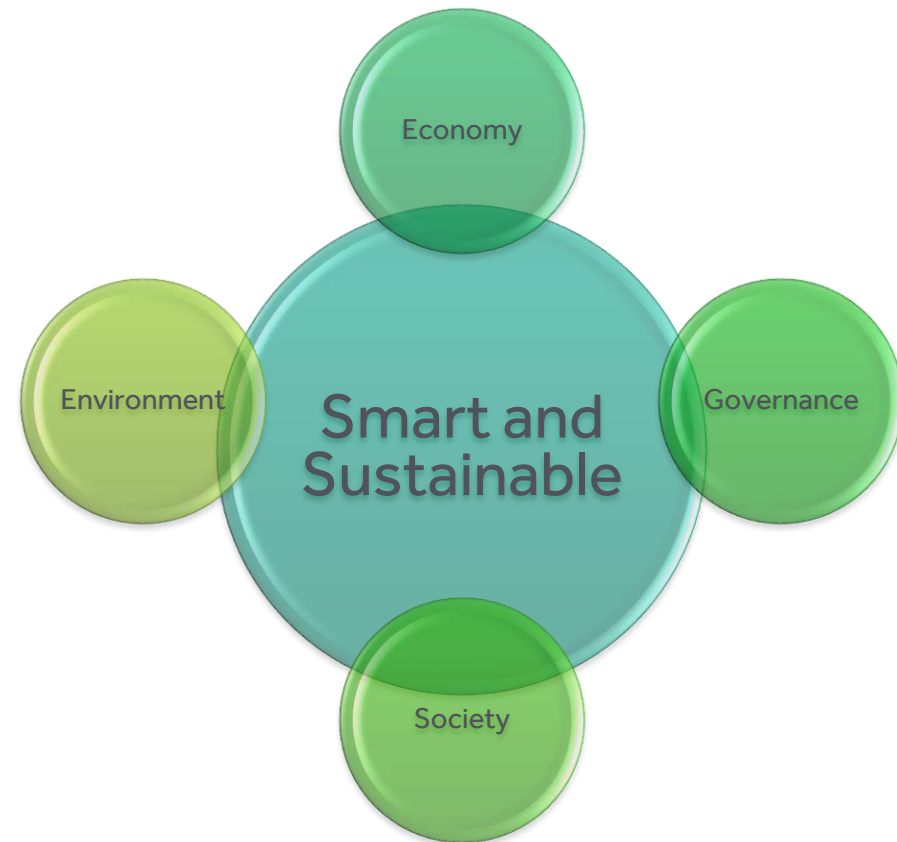


- Geographic focus & varying definitions
- Reading/Wokingham Urban Area (plus Arborfield, Woodley, Theale, Crowthorne, & Earley)
- Population: 318,014 (2011)

SMART & SUSTAINABLE THINKING?

A 'smart & sustainable' city is a city that leverages the benefits of ICT infrastructure to:

- Improve the quality of life of its citizens
- Ensure tangible economic growth for its citizens
- Improve the well-being of its citizens
- Establish an environmentally responsible and sustainable approach to development
- Streamline and improve the physical infrastructure
- Reinforce resilience to natural and man-made disasters
- Underpin effective and well-balanced regulatory, compliance and governance mechanisms



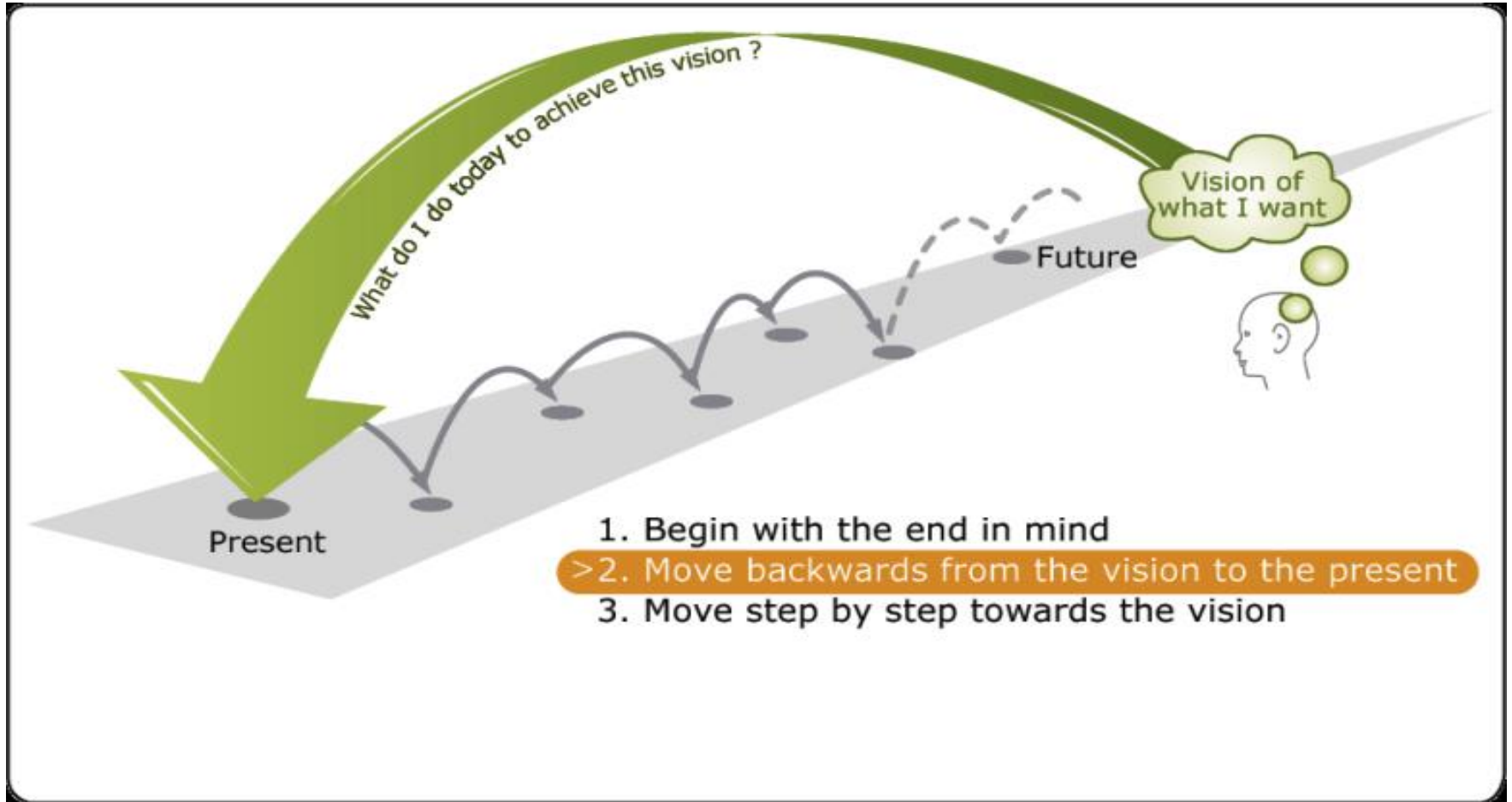
Source: ITU, 2014

HOW DID WE DEVELOP THE VISION?



STEP INTO READING'S FUTURE

BACKCASTING



‘Generating a desirable future, and then looking backwards from that future to the present in order to strategise and to plan how it could be achieved’ (Vergragt & Quist, 2011)

‘...DRIVEN BY THOSE WHO LIVE, WORK AND SHAPE OUR CITY...’



Since then we have engaged with a broad spectrum of people and businesses, to develop and test ideas, consulting over 21,000 members of the local community, some 350 local business representatives and hosting 15 events to discuss and shape the opportunities for Reading.

21,000
MEMBERS
OF THE LOCAL
COMMUNITY

15
EVENTS

350
LOCAL
BUSINESSES



A PUBLIC CONSULTATION



March 2016



Step into Reading 2050

> A campaign to engage the public in the 2050 project was launched as part of Reading's Year of Culture. A Reading Bus based exhibition and supporting campaign engaged over 21000 in total including over 2000 people face to face.

> [Find out more](#)



Apr 2016



Engaging young people in Reading 2050 through Reading Year of Culture



WHAT DOES THE VISION LOOK LIKE?



STEP INTO READING'S FUTURE



‘The new Reading 2050 Vision will help us establish ourselves as an internationally-recognised and economically successful city region.

A city where low carbon living is the norm, and the built environment, technology and innovation have combined to create a dynamic, smart and sustainable city with a high quality of life and equal opportunities for all’.

www.reading2050.co.uk



A Green Tech City

Enhance our strengths in science, technology and the creative industries to provide a thriving collaborative economy and employment opportunities for all, as part of a smart & sustainable city.



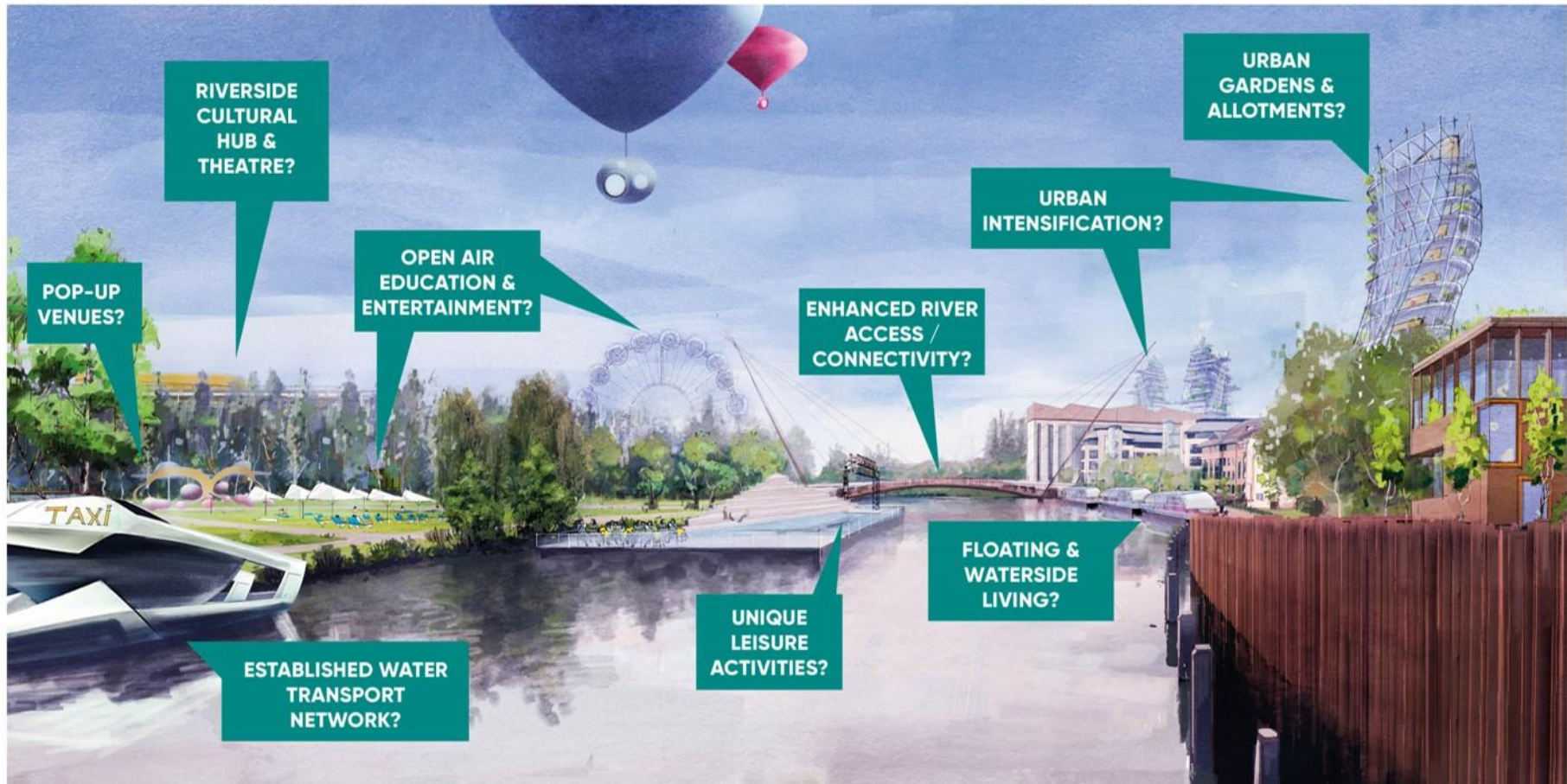
A City of Culture & Diversity

A city that delivers heritage, arts and cultural opportunities which are accessible to people of all ages/backgrounds and supports the evolution of stronger communities with a clear sense of place, city-wide.



A City of Rivers and Parks

A city that capitalises upon our corridors of green and blue to provide vital open space, connectivity and places to rest and play.



The over-arching vision statements...

SHARES
SUCCESS
TO SUPPORT & ENABLE
THRIVING
COMMUNITIES





DELIVERS
A REAL SENSE OF
PLACE
& IDENTITY



THRIVES
ON **CULTURAL**
& CROSS-GENERATIONAL
DIVERSITY



RECOGNISES OUR
HERITAGE
& NATURAL ASSETS



EMBEDS
TECHNOLOGY
TO DELIVER
INNOVATION
& LOW CARBON LIVING FOR ALL



WELCOMES
ETHICAL
AND **SUSTAINABLE**
BUSINESSES WHO
SUPPORT
READING



SOME EMERGING PROJECTS



STEP INTO READING'S FUTURE

HUAWEI SMART CITY INDEX (2017) & DIT SMART CITIES PROPOSITION (2019)

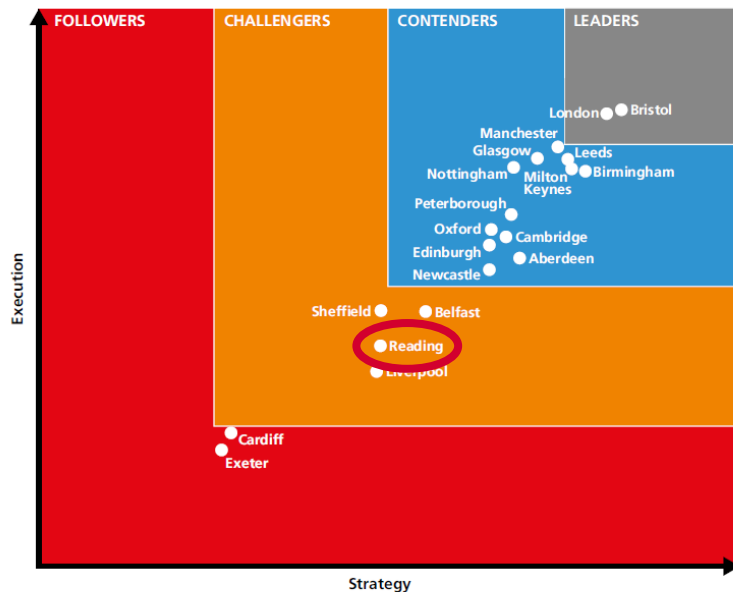
Reading as a 'challenger' smart city and an 'emerging' smart city.....

Document Classification: OFFICIAL



Emerging smart cities

Chart 1.1 - UK Smart Cities Index 2017



(Source: Navigant Research)

1. Aberdeen

Aberdeen has embarked on a major reappraisal of the council's strategy to create a new framework for improving operations and providing a platform for future innovation. The city has already undertaken a range of innovative energy and transport projects.

2. Dundee

Dundee City Council is aiming to become a digital local authority by 2020. The vision is for the council to provide enhanced services through digital and promote the use of digital so that its citizens think digital first.

3. Belfast

Belfast has a coordinated vision of its evolution to a smarter city. Drawing on existing investment in the digital sector and strengthening collaboration with city partners and local universities will create significant acceleration of innovation.

4. Liverpool

Liverpool's work on smart and clean energy projects, its health research facilities, and its support for the growth of the local digital sector provide a good base for its developing smart city programme.

5. Sheffield

Sheffield has made strides in developing its growth plan further and implementing pilot city projects with a digital focus. There continues to be opportunity for the city to make stronger links between its broader strategy and the potential for smart city innovations, as is being explored in the Smart City Lab.

6. Cardiff

With its new city deal, Cardiff has the potential to develop and support an extensive smart city strategy. Cardiff's ambitious smart parking project showed there is an appetite to deploy innovative technology to meet city challenges.

7. Reading

Reading is well-placed to utilise local connections to support its development as a smart city. In 2019 a two year £1.7m IoT project will demonstrate how technology solutions can meet real-world challenges in delivering public sector services.

8. Exeter

The Council is working with Exeter City Futures and others on a number of projects and has set out an ambitious environmental program. Regional plans to address transport and environmental issues provide greater scale for a range of initiatives. As one of the fastest growing cities, it will be increasingly important to address these issues in innovative ways.

9. Bournemouth

Building on Government-backed pioneering 5G mapping work carried out in Bournemouth, Dorset is spearheading the development of a Smart Place ecosystem to include gigabit fibre connectivity, public WiFi, Internet of Things, 5G (low, mid and high bands) and a platform with an open, agnostic architecture that hosts 'place data' – enabling application development.

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SMART CITY CLUSTER – READING, BRACKNELL, WOKINGHAM & WEST BERKSHIRE



£1.73m Capital Funding through LEP, 2 Year Project (2018-20)

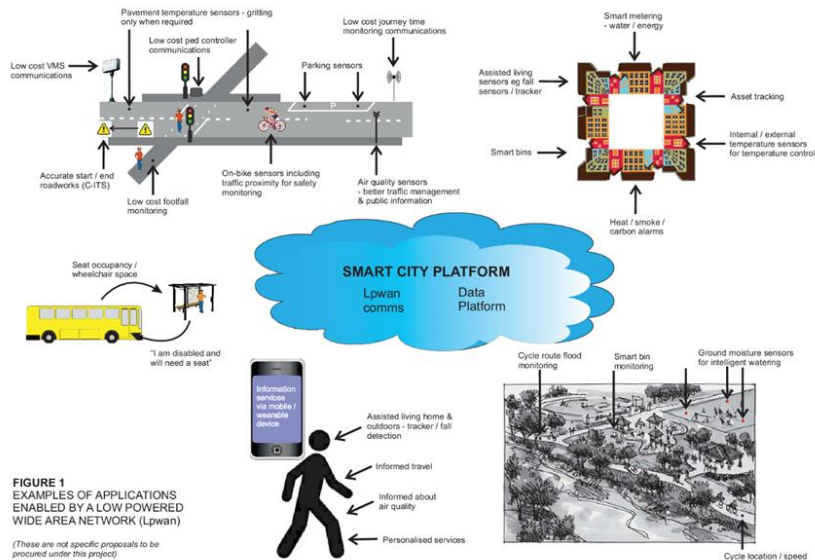
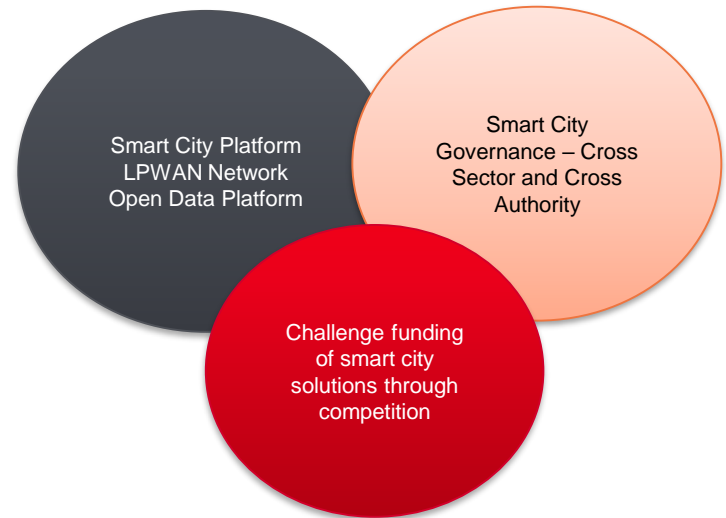


FIGURE 1
EXAMPLES OF APPLICATIONS
ENABLED BY A LOW POWERED
WIDE AREA NETWORK (Lpwan)

(Those are not specific proposals to be procured under this project)



ADEPT DFT SMART PLACES



Focus on integration of key themes and outcomes

SMART materials
SMART communications
SMART energy
SMART mobility

People are at the heart of our bid:

- Participants
- Easier to get around
- Safer
- More productive Thames Valley



Wide geographical spread and scaleable

- 6 Authorities
- real transferability of outcomes
- Blue chip and SMEs involved



Smart cross-theme thinking demonstrated through three examples in this presentation



**Siemens, University of Reading, O2
Telefonica, Peter Brett Associates,
Wyr, Smarter Grid Solutions,
Wokingham BC, Bracknell Forest
Council, West Berks Council, Slough
Borough Council, Royal Borough of
Windsor Council, Thames Valley LEP
and Shoothil**

The proposal will utilise existing infrastructure and smart communication technology. Existing sources of data from traffic signal detectors will be fused with mobile phone data in order to provide a multi-modal view of real time movement across the Thames Valley. This will link with air quality data to produce a public health exposure model. The data is expected to inform transport, environment and planning projects throughout the Thames Valley region.

£4.75 million

URBAN ROOM: PAST, PRESENT & FUTURE OF A PLACE

Every town and city should have
an "URBAN ROOM"



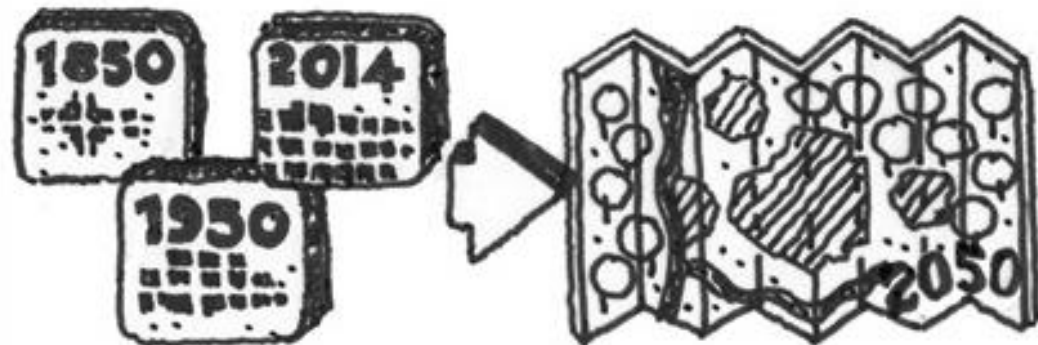
AN EXHIBITION
SPACE



A LEARNING
SPACE



A COMMUNITY
SPACE



EXPLORING OUR PAST ...

... AND PLANNING THE FUTURE!!

URBAN ROOM

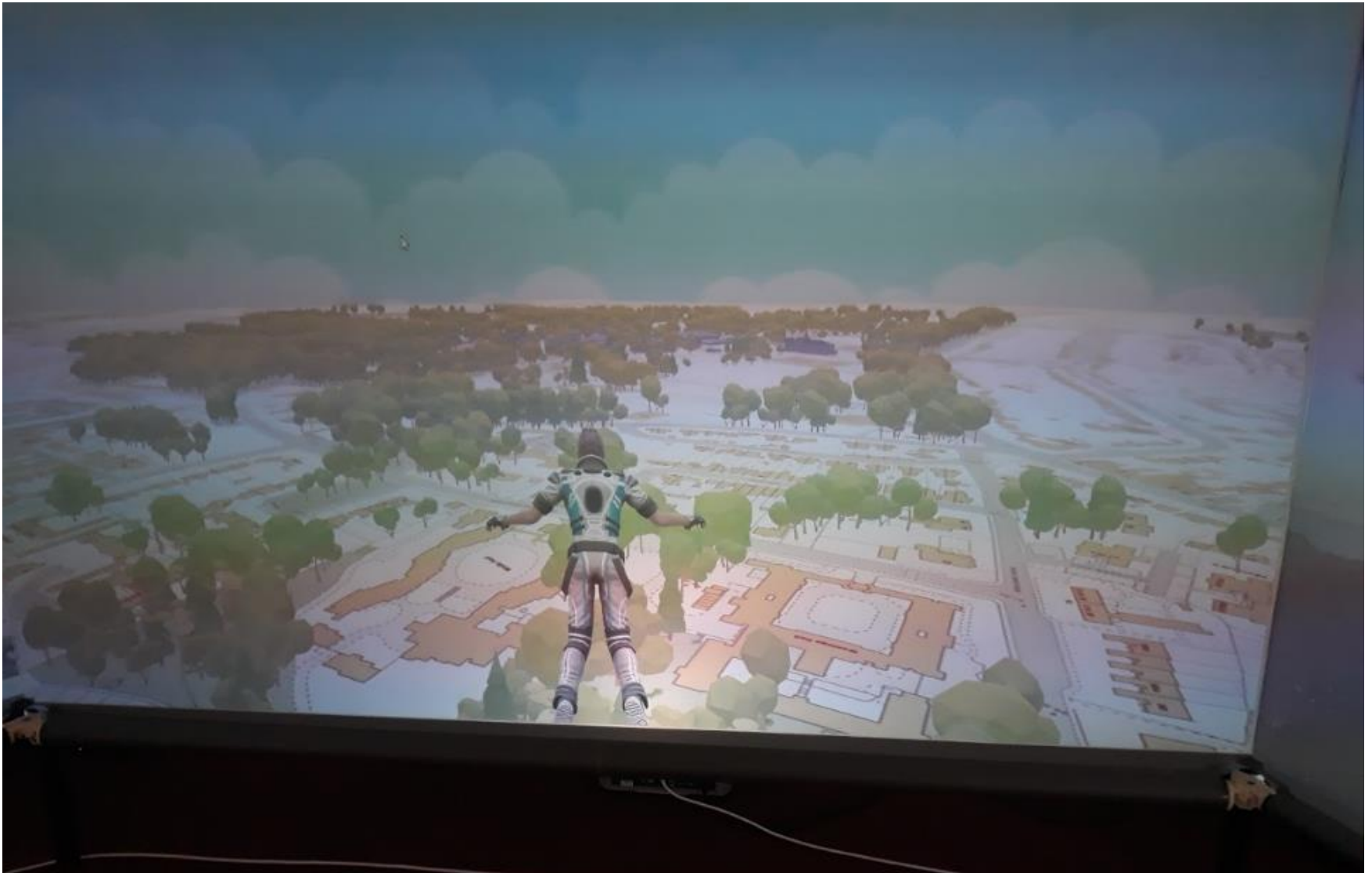
Broadway Malyan
3D model of Reading town centre

Canvas for discussion about future
development for students and
Community

Physical space



VIRTUAL MODEL OF READING



DISCUSSION & CONCLUSIONS



STEP INTO READING'S FUTURE

QUADRUPLE HELIX: READING 2050



- University of Reading: anchor institution and civic university
- School of the Built Environment
- Altruism v grant funding?



- Key brokering role of Reading UK CIC
- Inward investment/economic growth
- Reading BC's role: other LAs?
- Local plan and corporate plan



- Barton Willmore – design / workshops
- Existing knowledge and capacity
- Strong built environment focus
- Thinking longer-term?



- Role of community groups/general public
- Councillors' workshop
- 'Step into Reading'

CONCLUSIONS

- Role of urban foresight
- Visions reflect power relations
- Extent of citizen engagement with vision
- Complements existing plans and strategies
- Important role of local authority
- Futures Commission and urban room
- Continuing process...zero carbon by 2030!



THANK YOU!
FURTHER INFORMATION ON READING 2050:
WWW.READING2050.CO.UK



t.j.dixon@reading.ac.uk

WORKSHOP

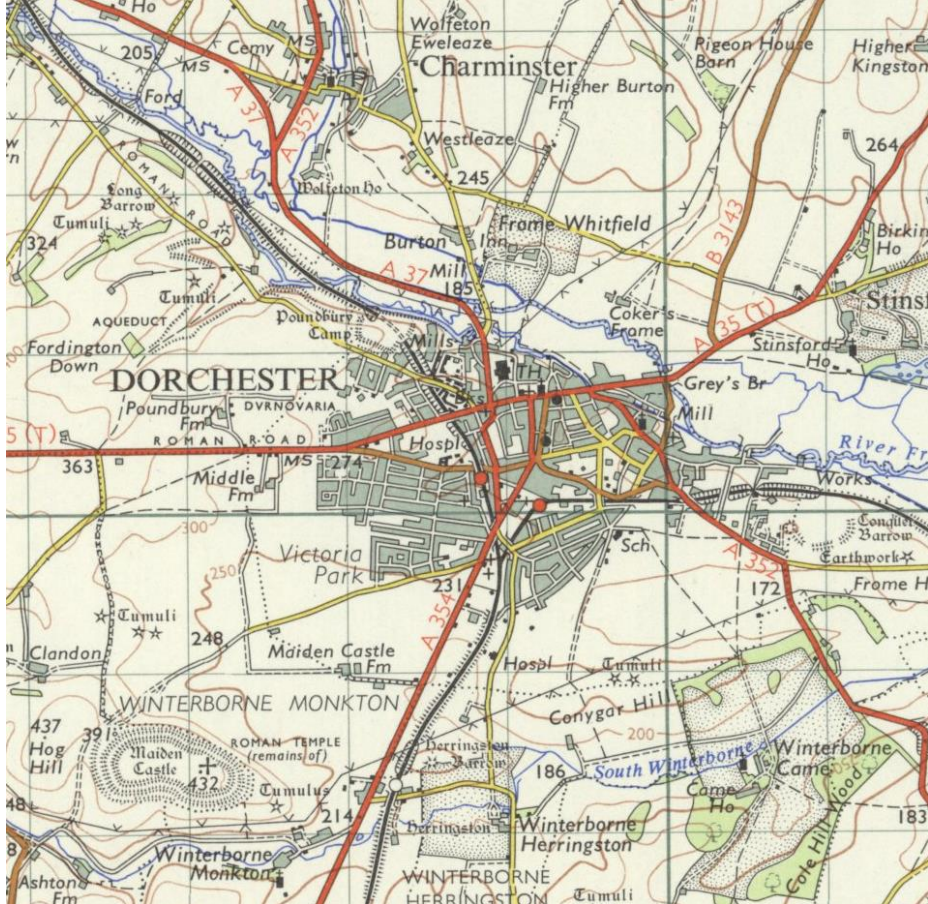
- What are the most important long-term challenges facing Dorchester to 2050?
- What sort of Dorchester do we want for 2050?

Timetable

7.45pm -8.30pm: Introduction to workshop (Alan R) and workshop (5 tables each with rapporteur: TBC at or before our 5 November Committee – Anthony G, Ian G, Tess J, David M and Roger W

8.30pm-9pm: Brief feedback from each rapporteur, wrap up and next steps (Tim D and Alan R)

Thank you - Tess J.



1961

Today



"Its squareness was, indeed, the characteristic which most struck the eye in this antiquated borough, the borough of Casterbridge — at that time, recent as it was, untouched by the faintest sprinkle of modernism. It was compact as a box of dominoes. It had no suburbs — in the ordinary sense. Country and town met at a mathematical line"

WHAT THIS MEANS

The town should strive to retain a compact, walkable form as experienced in Hardy's time. While modernism had yet to reach Casterbridge / Dorchester at the time of this quote, the town should be able to successfully integrate new architectural styles alongside traditional buildings. How can it best do this?



"To birds of the more soaring kind Casterbridge must have appeared on this fine evening as a mosaic-work of subdued reds, browns, greys, and crystals, held together by a rectangular frame of deep green. To the level eye of humanity, it stood as an indistinct mass behind a dense stockade of limes and chestnuts ... the mass became gradually dissected by the vision into towers, gables, chimneys, and casements, the highest glazings, shining bleared and bloodshot with the coppery fire they caught from the belt of sunlit cloud in the west"

DOCUMENTS RELEVANT TO A VISION

DORCHESTER TOWN COUNCIL CORPORATE PLAN 2015 - 2019

Third draft

10 March 2016

1



West Dorset, Weymouth & Portland Local Plan 2015

20TH CENTURY



Like many UK towns, Dorchester grew significantly in the post-war period, with the addition of large residential areas. In 1988, the A35 bypass allowed South Street to be pedestrianised and brought further development to the south of the town.

The Poundbury development began in the 1990s, being the most significant growth to the town for decades. Poundbury is seen as an exemplar development in the fields of urbanism and town planning and has been guided by a strong master plan. Despite some scepticism Poundbury is an internationally recognised example of high-quality design.

MASTER PLANNING INFLUENCE

Poundbury provides a role model development regarding the design, development and the application of an agreed master plan as an effective tool to shape and influence the places where we live and work. The town centre master plan needs to be as effective.

21ST CENTURY AND BEYOND



Q?
WHAT SHOULD THE
21st CENTURY
ADDITION BE?

Dorchester exists today as an attractive civic centre, with a contemporary public leisure space and development in the form of Brewery Square. This shift in the centre of gravity towards the south is reminiscent of the arrival of the railway, and its incorporation of old and new continues the local history of adapting heritage assets for modern use.

Dorchester is a popular attraction with great historic interest, offering many cultural assets such as the Dorset County Museum, which will soon undergo a £13m extension. Compared to other similar sized towns, the high street is doing well, although the shift in retail trends leading to empty shop units is a worry for many. The retail core has recently benefited from the pedestrianisation of lower South Street.

As well as the north/south retail route, many visitors walk the east-west route from Dorchester town centre to Fordington Green and St. George's Church, home to a Roman tombstone and German war memorial. A stronger east-west route along this heritage line from High East Street to Kingston Maunward could be developed. Here, Grey's Bridge sets a precedent for improved connections.

The Poundbury development continues to the present day, growing the town towards the west and north west. Dorchester is a 'town of towers', with religious and industrial spires rising above the rooftops. There is precedent for the use of the latest technology, as present in Roman times. Perhaps a tower which represents the height of technological advancement could be the contribution from the 21st century and add another layer to the town's rich history?

MASTER PLANNING INFLUENCE

In eras past, the town has not been afraid of embracing modernity and new ideas, from Roman technology to "European" boulevards. What should the 21st Century addition be?



Dorset Horizon 2038 A Vision for Growth Winter 2018

NEXT STEPS

DORCHESTER VISION: CHALLENGES

- Balanced population
- Vibrant community
- Varied housing mix
- Public sector hub
- More diverse economy
- Modern infrastructure
- Heritage and environment
- Long-term growth

Dorchester Vision

Heritage Experience and Knowledge Economy

Dorchester is an attractive, affluent and historic county town, the home and inspiration of the author, Thomas Hardy. Three tiers of government are represented in the town including Dorchester Town, Dorset County and West Dorset District Councils. The town has two hospitals, a Land-based college and a number of heritage attractions including Dorchester Abbey, Dorset County Museum and Dorchester's historic Old Crown Court – where the Tolpuddle Martyrs were tried. Recently, these museums have attracted nearly £12 million in National Lottery Funding. Poundbury, Dorchester's famous urban extension, is due for completion in 2025.

Background

Dorchester's strengths are its heritage, attractiveness as a town centre and low unemployment. However, these strengths are also threatening what makes it special. Dorchester draws a significant proportion of its labour force from the surrounding rural areas and from Weymouth, creating significant traffic flows every day. As such, traffic and parking are major issues for the town centre. The growth in population and the continuing demand for more housing, as well as the potential for retail and tourism growth, are also putting increasing pressure on the town's infrastructure. A key priority is to deliver more affordable housing, balanced by appropriate forms of employment growth to achieve a more sustainable settlement. The public sector, health and education provide 56% of the town's employment; but this also points to a failure to grow in other sectors. While there are clear masterplans for parts of the town, for example Poundbury and Brewery Square, there has not been a coherent vision for the town as a whole to work towards.

Dorchester Vision

Dorchester's vision is contained within the Dorchester Town Council Corporate Plan 2015-2019. The Town Council has taken the lead in shaping a vision for the long term future of Dorchester in response to:

- the pressure on local government funding,
- the ongoing growth of the town, and
- the diminishing ability of other tiers of government to focus on local issues.

The Vision includes a summary action plan indicating short, medium and long term objectives and will be delivered either as a Neighbourhood Plan or by agreeing a Memorandum of Understanding with its key partners. The most important goal of the Town Council's Corporate Plan is to achieve recognition of its Vision by other parties in order to attract funding and political support.



The Town Council wants Dorchester to have:

- A more balanced population – providing opportunities for younger people and young families to be able to live in the town
- A vibrant community – supporting all sectors of our community
- A more varied housing mix.
- An important public sector hub – recognising the traditional role as county town and sub-regional hub.
- A more diverse economy – knowledge based small businesses enjoying a high quality of life, a better retail and night-time economy offer, a developed heritage based tourism offer.
- An infrastructure capable of coping with the demands that economic success brings.
- Respecting but taking advantage of our heritage & environment – a co-ordinated approach to tourism, active engagement to ensure that new developments complement the town's existing heritage.
- Aware of and in agreement with the long term phases of growth for the town and the area it serves to achieve the vision we need.

Projects and progress

Since consulting on the Vision, Dorchester has focused on delivering a shared vision for heritage tourism. This is to capitalise on the recent availability of new hotel accommodation in the town centre and the lottery funding award for Dorchester's historic museums. Conscious that each museum will be focused on their individual redevelopments, the heritage tourism vision will deliver a holistic approach to attracting longer staying visitors to the town.

In addition, West Dorset District Council are reassessing the options for the development of Dorchester's town centre in order to secure or improve Dorchester as an important sub-regional hub.

Learning point: Understanding your strengths

- ▶ Dorchester has looked at what its strengths are and is making them work harder for their economy - for example, heritage tourism.
- ▶ The value of having a Vision cannot be underestimated in terms of winning public and political support to address the issues facing the town's future.

DORCHESTER 2050: KEY THINGS TO THINK ABOUT

- Put the right partners together— work with the local authority, business, civil society and HEIs
- Integrated vision for whole of Dorchester (acknowledge existing ‘visions’)
- Leadership: who will lead?
- Investment of time and resources
- Public participation is key
- What are the key ‘urban’ challenges (short, medium and long-term)?
- What will be the high level vision and its goal?
- How does it link with existing visions and strategies? (incl LEP)
- Develop a roadmap of how to get there
- Use visuals and develop an urban room?
- How will the vision be monitored and reviewed?



USEFUL WEBSITES

- Reading 2050: www.reading2050.co.uk
- Reading 2050 paper: <https://journals.sagepub.com/doi/full/10.1177/0269094218800677>
- Future of Cities Programme: <https://www.gov.uk/government/collections/future-of-cities>
- Chichester Vision: <https://www.chichester.gov.uk/cityandtownvisions> (reference to Dorchester!)
- Urban Room Network: <https://urbanroomsnetwork.wordpress.com/>
- Urban Room article: <https://www.independent.co.uk/news/science/universities-urban-rooms-city-planning-architecture-future-education-a8738846.html>
- Videos (reading Museum –Where's Reading heading?
<https://www.readingmuseum.org.uk/explore/get-involved/museum-projects>
- Reading REP: <https://www.readingrep.com/reading-2050/>